

Conducting effective performance reviews and appraisals

Course outline

Audience

Team leaders, supervisors and managers in scientific and non-scientific disciplines in the Life Sciences sector

Duration

Half day

Objectives

Performance review and appraisal processes are a two-way activity: the individual takes personal ownership for their performance development plan, and the team leader, supervisor or manager acts as a coach to guide and support the individual through it.

Successful management of performance requires a clear direction for the team involved, documented roles and responsibilities and well-defined and measurable objectives. It also requires some softer 'people' skills.

This course provides an opportunity for team leaders, supervisors or managers who are relatively new to conducting performance reviews to learn about the processes involved, to identify opportunities to improve their own organisation's processes and to develop their skills in effectively guiding and supporting their direct reports.

Content

- Why have a performance review process
- Key principles, steps and documentation for effective performance reviews and appraisals
 - Comparison and discussion of alternative schemes
- Setting and monitoring SMART objectives
- Managing the performance appraisal discussion
 - o Communication, coaching and associated skills
 - How to address the different scenarios that might be encountered with direct reports
- Options available for developing your direct reports
- Participants' next steps for applying what they have learned

Availability and cost

Please get in touch with the training provider at $\underline{\text{info@riverrhee.com}}$, tel +44 (0) 7876 130 817

